

# Information Processing: Contracts versus Communication

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## The Puzzle – Broad Outline

- ▶ A **principal** expects to receive private information.
- ▶ The principal has to rely on an **agent** acting on that information.
- ▶ The principal has limited power to **commit** to state-contingent **instructions**.
- ▶ The principal can always engage in *ad hoc* (cheap-talk) **communication**.

*Question: When to commit (to instructions) and when to communicate?*

## The Puzzle – More Detail

- ▶ Prior to receiving information the principal writes a **contract**.
- ▶ Contract is **not fully detailed complete** – due to writing costs.
- ▶ **May choose** a contract that is **not obligatorily complete**.
- ▶ Principal receives information after writing, before execution.
- ▶ The agent acts, either in response to a contract instruction or to (cheap talk) communication.
- ▶ (Coarsely) state-contingent contract actions are **strictly enforced**.

*Question: What information will be governed by the contract and what by ad hoc (cheap talk) communication? How do contract and cheap talk interact?*

## Timing

- ▶ Stage 1: Principal writes contract.

The contract codifies **language** that makes conditions (sets of states) and actions (instructions) **verifiable to third parties**.

No contingent payments. Non-contingent payments are largely ignored.

- ▶ Stage 2: Principal observes the state.
- ▶ Stage 3: Principal sends instruction (contract) or a cheap-talk message (gap).

**Ad hoc communication** (cheap talk) is informal, private, and **non-verifiable**.

- ▶ Stage 4: Agent takes an action by following an instruction or responding to a message.
- ▶ Stage 5: Contracted states and actions become verifiable.

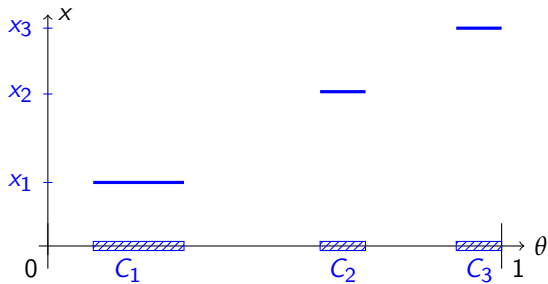
# Environment

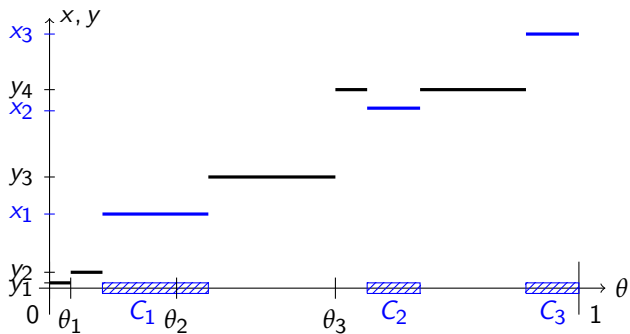
- ▶ Players:
  - ▶ **Sender** (Principal)
  - ▶ **Receiver** (Agent)
- ▶ State  $\theta \in [0, 1]$  with  $\theta \sim F, f(\theta) > 0$
- ▶ Receiver's action  $y \in \mathbb{R}$
- ▶ Payoffs: concave loss functions satisfying positive mixed-partial condition
  - ▶ Sender  $U^S(y, \theta, b)$
  - ▶ Receiver  $U^R(y, \theta)$
  - ▶ positive bias  $b$  – for any  $\theta$  the sender's ideal point exceeds the receiver's ideal point

# Timing of the contract writing game $G$

1. Sender writes a **contract** –  $\mathcal{C}$ 
  - ▶ simple – not fully detailed complete
  - ▶ potentially obligationally incomplete – giving rise to a *gap*
2. Sender observes the state
  - ▶ contract induces action
  - ▶ gap induces communication
3. **Communication subgame** –  $\Gamma^{\mathcal{C}}$  on the *gap*
  - ▶ sender sends message
  - ▶ receiver takes action

Goal: characterize sender-optimal SPEa

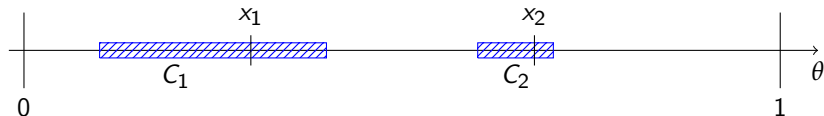






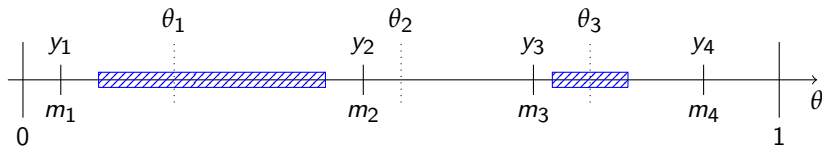
## Contract writing game $G(\hat{K}, b)$

- ▶ Sender writes **contract**  $\mathcal{C} = \{(C_k, x_k)\}_{k=1}^K$
- ▶ **Clauses**  $(C_k, x_k)$ ,  $k = 1, \dots, K$
- ▶ **Conditions**  $C_k \subseteq [0, 1]$  are **intervals** in the state space.
- ▶ **Instructions**  $x_k \in \mathbb{R}$
- ▶  $K \leq \hat{K}$
- ▶ **Commitment:**  
If  $\theta \in C_k$ , action  $x_k$  implemented



## Communication subgame $\Gamma^C$

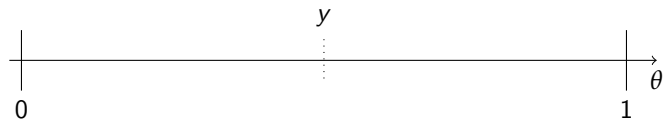
- ▶ **Gap** in the contract:  $\mathcal{L}(C) := [0, 1] \setminus \bigcup_{k=1}^K C_k$
- ▶ Sender strategy (messages)  $\sigma : \mathcal{L}(C) \rightarrow \Delta(M)$
- ▶ Receiver strategy (actions)  $\rho : M \rightarrow \mathbb{R}$
- ▶  $\Gamma^0$  induced by  $C^0$  is a CS game
- ▶ No commitment
- ▶ Partitional equilibria
  - ▶ Critical types  $\theta_i$
  - ▶ “steps” = induced actions  $y_i$



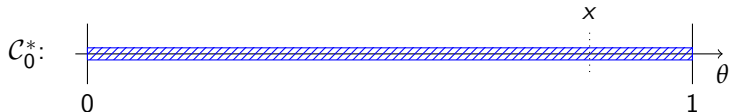
Example:  $\hat{K} = 1$  and  $b = \frac{1}{3}$

- ▶ Uniform distribution and quadratic payoffs
  - ▶ Sender:  $U^S(y, \theta, b) = -(\theta + b - y)^2$
  - ▶ Receiver:  $U^R(y, \theta) = -(\theta - y)^2$
- ▶ There cannot be an equilibrium with more than two steps
- ▶ No contract, 0-step, 1-step, and 2-step contracts: find the optimum in each class and compare.

No contract = CS communication (babbling):

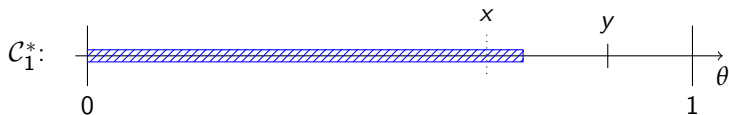


Every state covered by contract = no communication (0-step):

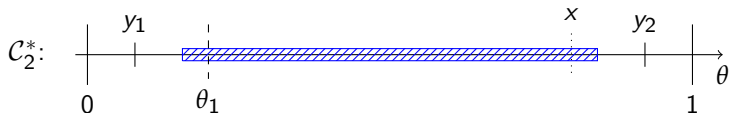


## Example: 1-step and 2-step

Allowing for 1-step communication:



Allowing for 2-step communication:

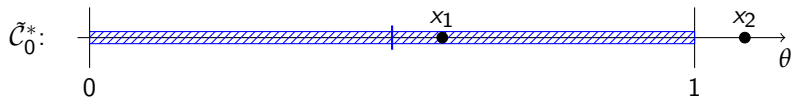


The sender's payoffs are ordered:

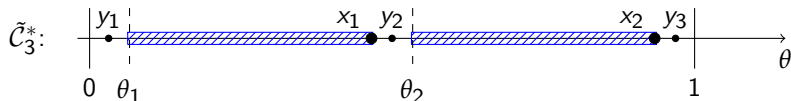
no contract  $\prec$  0-step contract  $\prec$  1-step comm.  $\prec$  2-step comm.

## Example with different parameters

Increase number of clauses to  $\hat{K} = 2$ , keeping  $b = \frac{1}{3}$ :



Increase number of clauses to  $\hat{K} = 2$  and decrease bias to  $b = \frac{1}{5}$  (recall that w/o a contract maximally two actions can be induced in equilibrium):



## Example: take-aways

- ▶ More clauses improve payoff
- ▶ More clauses can drive out communication
- ▶ Communication can replace contracting for smaller bias
- ▶ More communication actions with contract compared to CS:  
Contract relaxes incentive constraints in communication

# General results

The sender optimally uses as many clauses as possible:

## Proposition 1

*If  $\mathcal{C} = \{(C_k, x_k)\}_{k=1}^K$  is an optimal contract in  $G(\hat{K}, b)$ , then  $K = \hat{K}$ .*

- ▶ Intuition:
  - ▶ Replace communication interval: sender imposes her bias
  - ▶ Split existing clause: actions more precise

# General results

If the maximal number of clauses grows large, contracting drives out communication:

## Proposition 2

*For any sequence of  $\{\mathcal{L}_{\hat{K}}\}_{\hat{K}=1}^{\infty}$  of gaps arising in sender-optimal equilibria  $e(\hat{K}, b)$  of contract-writing games  $G(\hat{K}, b)$ ,  $\hat{K} = 1, 2, \dots$ ,*

$$\lim_{\hat{K} \rightarrow \infty} \text{Prob}(\mathcal{L}_{\hat{K}}) = 0.$$



## General results

If the bias goes to zero, communication drives out contracting:

### Proposition 3

Suppose that the *continuity property* holds for the games  $\Gamma^0(b_i)$ . For any sequence  $\{\mathcal{L}_i\}_{i=1}^{\infty}$  of gaps in sender-optimal equilibria  $e(b_i)$  of games  $G(\hat{K}, b_i)$  with  $\lim_{i \rightarrow \infty} b_i = 0$ ,

$$\lim_{i \rightarrow \infty} \text{Prob}(\mathcal{L}_i) = 1.$$

## Results for uniform-quadratic environment

(Not necessarily optimal) contracts can increase the number of steps in communication:

### Proposition 4

*For any  $b$ , there exist a  $\hat{K}$  and a contract  $\mathcal{C}$  such that there is an equilibrium of the communication subgame  $\Gamma^{\mathcal{C}}$  with  $n$  induced actions if and only if  $n < 1 + \frac{1}{2b}$ .*

- ▶ Comparison to CS for  $b < \frac{1}{2}$ :

$$\frac{1}{2} + \sqrt{\frac{1}{4} + \frac{1}{2b}} < 1 + \frac{1}{2b}$$

- ▶ Example  $b = \frac{1}{10}$ ,  $\hat{K}$  arbitrary:  $N_{CS} = 2$  and  $\hat{N} = 5$

# Results for uniform-quadratic environment

Sufficiently many clauses – relative to the bias – result in no communication:

## Proposition 5

*If  $\hat{K} > \frac{1}{2b}$ , then any optimal contract is obligatorily complete.*

## Results for uniform-quadratic environment

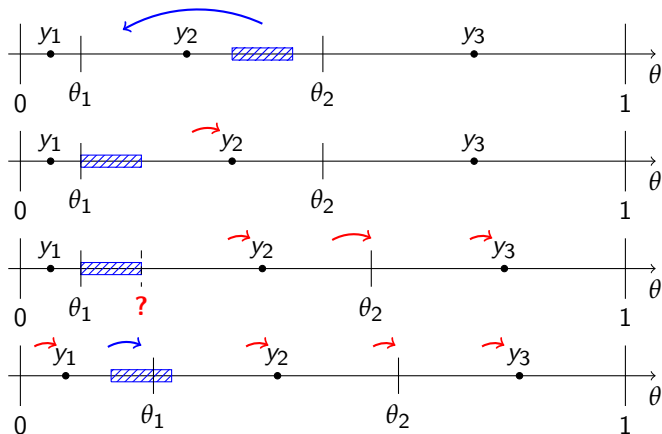
An optimal contract relaxes incentive constraints:

- ▶ Every “condition cluster” contains a critical type (equivalently, no condition cluster belongs to the interior of a communication interval)
- ▶ With influential communication, there is a condition cluster containing a critical type that is not 0 or 1

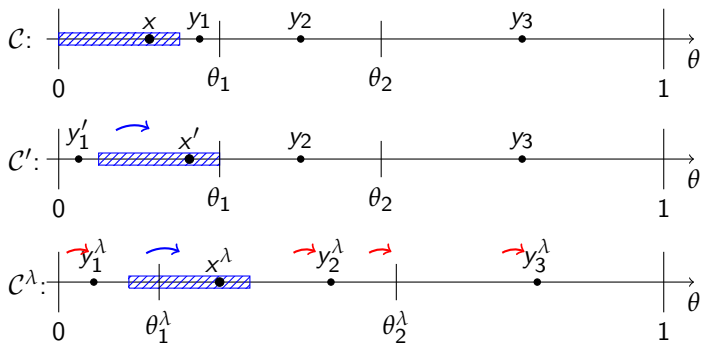
### Proposition 6

*Suppose that the contract  $\mathcal{C} = \{(C_k, x_k)\}_{k=1}^{\hat{K}}$  is optimal in the contract-writing game  $G$ , and the equilibrium  $e^{\mathcal{C}}$  is sender-optimal in the communication subgame  $\Gamma^{\mathcal{C}}$ . Then, for every condition cluster  $\mathbf{C}$ , there is a critical type  $\theta$  with  $\mathbf{C} \cap \{\theta\} \neq \emptyset$ . If, in addition, the equilibrium  $e^{\mathcal{C}}$  induces at least two communication actions, then there is a condition cluster  $\mathbf{C}$  and a critical type  $\theta \neq 0, 1$  with  $\mathbf{C} \cap \{\theta\} \neq \emptyset$ .*

# Intuition for: Condition clusters contain critical types



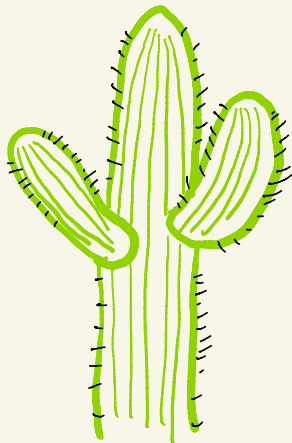
# Condition with critical type that is not 0 or 1



## Concluding remarks

- ▶ Model of interaction between contracts and communication
- ▶ Tradeoff: Ex ante commitment versus ex post discretion
- ▶ At the extremes:
  - ▶ Small disagreement: communication dominates
  - ▶ Many clauses: contracting dominates
- ▶ Insight: two benefits from contracts
  - ▶ direct: shift control to principal
  - ▶ indirect: relaxation of incentive constraints → potential for more actions induced by communication and for “more even communication”

The End





If there is time or there are questions:

# Structure of optimal contracts

- ▶ Equilibrium is partitional and monotonic

## Corollary 7

Suppose that the contract  $\mathcal{C} = \{(C_k, x_k)\}_{k=1}^{\hat{K}}$  is part of a sender-optimal equilibrium  $e^G$  in the contract-writing game  $G$  and induces a sender-optimal  $n$ -step equilibrium  $e^{\mathcal{C}}$  in the communication subgame  $\Gamma^{\mathcal{C}}$ . Then, the equilibrium  $e^G$  is

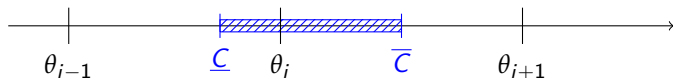
1. *partitional* – there is a partition  $\mathcal{P} = \{P_1, P_2, \dots, P_{\hat{K}+n}\}$  of the type space  $[0, 1]$  into intervals such that each  $P \in \mathcal{P}$  is either a condition of  $\mathcal{C}$  or a communication interval in  $e^{\mathcal{C}}$ ; and,
2. *monotonic* – for any two  $P, P' \in \mathcal{P}$ ,  $P \neq P'$ , with  $\inf(P') \geq \sup(P)$ , the actions  $a(P')$  and  $a(P)$  taken for states in  $P'$  and  $P$  satisfy  $a(P') > a(P)$ .

# Equalizing communication intervals

- ▶ Contracts relax incentive constraints
- ▶ Lengths of communication intervals can be equalized

## Corollary 8

Suppose  $\hat{K} = 1$ , the contract  $\mathcal{C}$  with condition  $[\underline{C}, \overline{C}]$  is optimal, and  $\mathcal{C}$  induces at least two communication actions in the sender-optimal equilibrium  $e^{\mathcal{C}}$  of the communication subgame  $\Gamma^{\mathcal{C}}$ . If  $\theta_{i-1}, \theta_i$ , and  $\theta_{i+1}$  are critical types in the equilibrium  $e^{\mathcal{C}}$  with  $\theta_i \in [\underline{C}, \overline{C}]$ , then  $|\theta_{i+1} - \overline{C}| < |\underline{C} - \theta_{i-1}| + 4b$ ; and, if  $\theta_i \in (\underline{C}, \overline{C})$ , then  $|\theta_{i+1} - \overline{C}| \leq |\underline{C} - \theta_{i-1}|$ .



# Variations of our introductory example

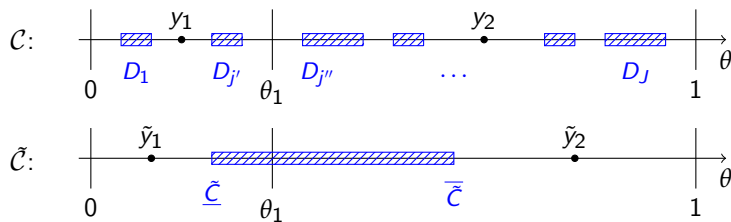
Recall that there  $b = \frac{1}{3}$  and  $\hat{K} = 1$ .

## Finite unions of disjoint closed intervals as conditions

- ▶ It is never optimal to split the condition into finitely many disjoint intervals.

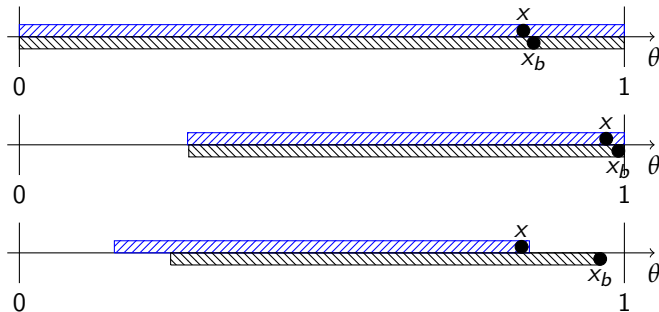
### Proposition 9

Suppose that we allow contracts with conditions  $C$  that are finite unions of disjoint closed intervals. Then, for  $b > \frac{1}{4}$  and  $\hat{K} = 1$ , any optimal contract is nonempty and the condition in that contract is a single interval.



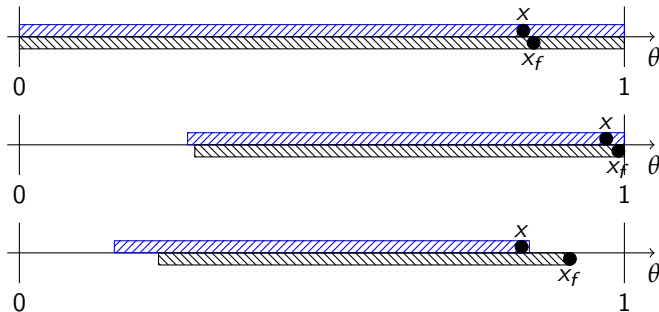
## Example: nonconstant bias

- ▶ Assume  $b(\theta) = \frac{1}{3} + \frac{1}{30}\theta$
- ▶ Optimal contract covers states with relatively higher bias



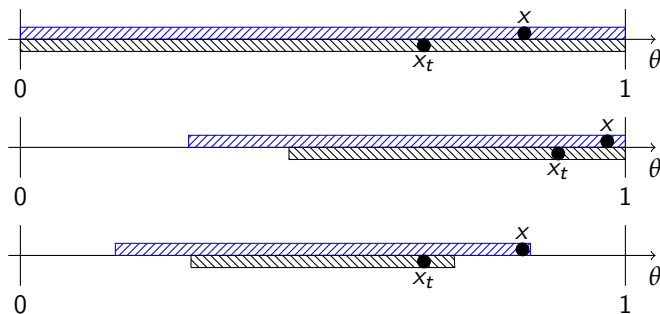
## Example: nonuniform distribution

- ▶ Assume  $f(\theta) = \frac{9}{10} + \frac{2}{10}\theta$
- ▶ Optimal contract covers more likely states



## Example: transfers

- ▶ Sender:  $U^S(y, \theta, b, w) = -(\theta + b - y)^2 - w$
- ▶ Receiver:  $U^R(y, \theta, w) = -\alpha(\theta - y)^2 + (1 - \alpha)w$
- ▶ Sender maximizes:  
 $\mathbb{E}U^S(y, \theta, b, w)$  s.t.  $\mathbb{E}U^R(y, \theta, w) = \bar{u}^R$
- ▶ Optimal contract covers fewer states





## Extensions: take-aways

- ▶ Some motivation for assuming intervals
- ▶ Some robustness with respect to: bias, distribution, transfers
- ▶ Contract covers states with higher conflict
- ▶ Contract covers states that are more likely
- ▶ Transfers reduce the set of states in the contract

## Continuity assumption

Nothing unexpected happens for  $b \rightarrow 0$ :

**Continuity Property.** For any sequence of biases  $\{b_i\}_{i=1}^{\infty}$  with  $b_i \rightarrow 0$  and any sequence  $\{e(b_i)\}_{i=1}^{\infty}$  of sender-optimal equilibria in the games  $\{\Gamma^0(b_i)\}_{i=1}^{\infty}$ , the sender's payoffs in those equilibria converge to  $\int_{[0,1]} U^S(y^S(\theta), \theta, 0) dF(\theta)$ .

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